

# Supplementary Council Agenda



**Epping Forest  
District Council**

## ***Council Tuesday, 25th February, 2020***

**Place:** Council Chamber, Civic Offices, High Street, Epping

**Time:** 7.30 pm

**Democratic Services Officer:** Democratic Services Tel: (01992) 564243  
Email: democraticservices@eppingforestdc.gov.uk

---

### **14. COUNCIL BUDGET 2020/21 (Pages 3 - 20)**

(The Leader) To consider the attached report.

Please note the following replacement / additional documents to the original report:

- (a) Appendix B.1 and Appendix B.2 Development Summaries  
(NB: provided in A3 format to replace the original report pages 201 – 204); and
- (b) Appendix C3 Commercial and Regulatory Services Estimates 2020/21  
(NB: additional document to original report to replace duplicated pages of Appendix C2 Business Support Services Estimates 2020/21 at pages 227 – 236).

This page is intentionally left blank

# Appendix B.1 : Development Summary as at 12/02/20

Ordered by Theme / Used for Council February

New Ref	General or Hosung	DDF	Theme	Theme Group	Executive Area	Service	Item	Revenue			Capital			Loan			
								2020/21 Revenue Cost Change	2021/22 Revenue Cost Change	Recurring CSB, Non-recurring DDF or other source	20/21 Capital Cost	21/22 Capital Cost	Item Previously Capital	2019/20 Loan	20/21 Loan	21/22 Loan	
1	Devco		Stronger Place	A	Qualis	Qualis	Argus Scheme costing System				8,000						
2a	General		Stronger Place	A	Qualis	Qualis	Working Capital	-225,000	0	5 years						5,000,000	
2b	General		Stronger Place	A	Qualis	Qualis	Asset Purchase Market Rent Hand Through at 6% Gross (interest and rent handthrough)	-1,800,000	0	30 years						30,000,000	
2bb				A	Qualis	Qualis	Asset Purchase Market Rent Hand Through 2019/20 at 6% Gross (rent only)	-900,000	0	Annual							
2c	General		Stronger Place	A	Qualis	Qualis	EDFC Land and Development	-1,605,000	-945,000	30 years					22,000,000	63,000,000	
2d	General		Stronger Place	A	Qualis	Qualis	Dividend	0	0	Annual							
2e	General		Stronger Place	A	Qualis	Qualis	Recharges	-192,338	0	Annual							
3	Housing		Stronger Council	A	Qualis	ICT006	Procurement & Implementation of new Repairs/Maintenance system	199,000	-134,000	Yes £65000 recurrent	179,000						
4	General	DDF	Stronger Place	B	Commercial and Regulatory	North Weald	North Weald Masterplan Exercise	140,000	-140,000								
5	General	DDF	Stronger Place	B	Commercial and Regulatory	North Weald	North Weald Preparations Phase 1	2,500	5,000	No	100,000	200,000					
6	General		Aviation Safety	B	North Weald Airfield		NW meteorological station equipment				44,000						
7	General	DDF	Stronger Place	B	Planning	Strategic Planning	Continuation of Local Development Plan	240,000	-240,000	No							
8	Mixed	DDF	Stronger Council	C	Accommodation Strategy	ICT	Accommodation Strategy Project Management Option 2 Evaluation	80,000	-80,000	Non-recurrent							Yes
9	Mixed		Stronger Council	C	Accommodation Strategy		Accommodation Strategy Works	179,000			7,160,000						
10	Mixed		Stronger Council	C	Business Services	ICT	ICT infrastructure to support Flexible Working strategy	5,000		Yes	229,000	15,000					
11	Mixed		Stronger Council	C	Business Services	ICT	Resilience Phase 1	120,000		Non-recurrent		50,000					
12	Mixed		Stronger Council	C	Business Services	ICT	Increased Storage				60,000						
13	General		Stronger Council	C	Business Services	ICT	ICT Infrastructure to support Accommodation Strategy	38,000		Recurrent	678,000						
14	General		Stronger Council	C	Business Services	ICT	ICT training and knowledge	50,000		No							
15	General		Stronger Council	C	Contract and Technical	Car Parking	Staff Travel Plan	20,000		Non-recurrent	50,000						Yes
16	General		Stronger Council	C	Accommodation Strategy	Facilities	Accommodation Project - Separation works				150,000						
17	Housing		Stronger Council	D	Housing	ICT	Maintenance of Existing Northgate System (already budgeted for)	50,000	50,000	No							Yes
18	General	DDF	Stronger Communities	E	Customer	Customer Services	Data Insight Homelessness Prevention	18,500	-18,500								Yes
19	General	DDF	Stronger Communities	E	Customer	Customer Services	Customer notification solution	25,000	-7,000	Yes, £18,000 a year							Yes
20	General		Stronger Communities	E	Customer	Customer Services	Printing for Revenues and Benefits	14,000		Recurrent							
21	General	DDF	Stronger Communities	E	Customer	Customer Services	Firmstep Form & Portal Development	25,000	-13,000	Yes, £12,000 a year							
22	General		Stronger Communities	F	Community & Partnership	Neighbourhood Police	Continuation of project recurrently and expansion from 3 to 4 WTE in 2021/22	215,000	287,000	Yes, £287,000 for four officers, (currently 3) a year							
23	Housing	DDF	Stronger Communities	G	Housing	Sheltered Housing	Sheltered Housing Review	40,000	-40,000								
24	Housing	DDF	Stronger Communities	G	Housing	Tennants	STAR review	20,000	-20,000								
25	Housing		Stronger Communities	G	Housing	Estates	Traffic Regulation Orders				50,000						
26	Housing		Stronger Council	G	Housing	ICT005	Procurement of new housing system and asset Mgmt solution	389,619	105,000	Yes £121000 recurrent	572,000	30,000					
27	Housing		Stronger Communities	G	Housing	CCTV	CCTV schemes ratified by Cabinet				25,000	15,000					
28	Housing		Stronger Council	G	Housing		Info @ Work upgrade				20,000						
29	Housing		Stronger Place	G	Housing	Tenants	Window cleaning system	2,000			20,000						
30	Housing		Stogner Place	G	Housing	Tenants	Estate improvement programme	7,000			70,000						
31	Housing		Stronger Communities	G	Housing & Property	HRA	HRA Capital Programme				9,124,000	9,124,000					Yes
32	Housing		Stronger Communities	G	Housing & Property	HRA	HRA Capital Housebuilding Programme (Current)				4,346,200	13,963,500					Yes
33	General		Stronger Communities	G	Housing & Property	Active Planned Maintenance	Pyramid Building Roof & Gutter				12,250						
34	General		Stronger Communities	G	Housing & Property	Active Planned Maintenance	63 The Broadway shop front				17,000						
35	General		Stronger Communities	G	Housing & Property	Active Planned Maintenance	Ongar Public Toilets refurb				25,000						
36	General		Stronger Communities	G	Housing & Property	Active Planned Maintenance	Trend Building Services					18,000					
37	General		Stronger Communities	G	Housing & Property	Active Planned Maintenance	Civic main building roofing				165,000						
38	General		Stronger Communities	G	Housing & Property	Invest Property Works	Overlay roof felt - Broadway				28,000						
39	General		Stronger Communities	G	Housing & Property	Invest Property Works	Roof Covering Limes Ave Shops				203,000						
40	General		Stronger Communities	G	Housing & Property	Invest Property Works	Lower Queens Road Roofing				5,000						

41	General		Stronger Communities	G	Housing & Property	Invest Property Works	Coopersale Shops Roofing					9,000				
42	General		Stronger Communities	G	Housing & Property	Invest Property Works	Shops HRA/GF Contingency - GF element					25,000	25,000	Yes		
43	General		Stronger Communities	G	Housing & Property	Invest Property Works	Hemnal Street offices						14,500			
44	General		Stronger Communities	G	Housing & Property	Invest Property Works	83 Loughton Way roofing						9,000			
45	General		Stronger Communities	G	Housing & Property	Invest Property Works	63 Wellfields Roofing						31,100			
46	General		Stronger Communities	G	Housing & Property	Security	Pyrles lane Nursery site closure					55,000				
47	General		Stronger Communities	G	Housing & Property	Building Maintenance - Non HRA	Planned Building Maintenance Programme	123,000								
48	General		Stronger Communities	G	Housing & Property	Homelessness	Homelessness Reduction Activities	34,000								
49	General		Stronger Communities	G	Housing & Property	Housing Strategy	Community Housing	22,000								
50	General		Stronger Communities	G	North Weald Airfield	Facilities	High Voltage Network upgrade					45,000				
51	General		Stronger Place	H	Planning	Strategic Planning	Neighbourhood Plans Preparations	7,000			3 year requirement					
52	General	DDF	Stronger Place	H	Planning	Strategic Planning	Planning Performance Agreements	-272,000								
53	General		Stronger Place	H	Planning	Development Management	Planning Approval Service improvements	45,000								
54	General		Stronger Place	H	Planning	Development Management	External Consultant - Ecology	45,000			Two years only					
55	General		Stronger Place	H	Planning	Development	MHCLG - Planning Enforcement Fund	-40,000								
56	General	DDF	Stronger Place	H	Planning	Development	Defending Roydon Chalet Gypsy & Traveller Appeals	22,000	-22,000		Non-recurrent					
57	General	DDF	Stronger Place	H	Planning	Development	Clearing backlog caused by SAC issue	40,000	-40,000							
58	General	DDF	Stronger Place	H	Planning	Strategic Planning	New technology to support redesigned Applications and Appeals service.	45,000	-25,000		Yes					
59	General	DDF	Stronger Place	H	Planning	Strategic Planning	New technology to support monitoring of planning obligation contributions	14,000	-11,000							
60	General		Stronger Communities	I	Community & Partnership	Community Resilience	CCTV Replacement/maintenance									
61	General		Stronger Communities	I	Community & Partnership	Community, Culture &	Museum & Library Joint facility	23,000	208,000		Non-recurrent	300,000				
62	General		Stronger Communities	I	Community & Partnership	CCTV	CCTV schemes ratified by Cabinet					215,000	100,000			
63	General		Stronger Communities	I	Community & Partnership	Community, Culture &	EFD Museum Collections Review & Rationalisation Development Proposal) 1	24,200								
64	General		Stronger Communities	I	Community & Partnership	Community, Culture &	Professional Fees	9,750								
65	General		Economic Development	I	Community & Partnership	Community, Culture &	Digital Innovation Zone	27,000								
66	General		Stronger Place	J	Community & Partnership	Digital Innovation	Superfast Broadband EFDC contribution					350,000				
67	General	DDF	Stronger Place	J	Contract and Technical	Car Parking	Tariff Review	20,000	-20,000		Non-recurrent				Yes	
68 removed	General		Stronger Place	J	Contract and Technical	Highways	Parish Choice, Street Lighting	0			Yes					
69	General		Stronger Place	J	Contract and Technical	Highways	Highway Rangers	20,000			Recurrent	40,000			Yes	
70	General		Stronger Place	J	Contract and Technical	Highways	Road Network	2,500				100,000			Yes	
71	General		Stronger Communities	K	Contract & Technical	Car parking	EV charging installation (£23k in 19/20 budget load)					60,000				
72	General		Stronger Communities	K	Contract & Technical	Car Parking	Loughton Parking Review					266,000				
73	General		Stronger Communities	K	Contract & Technical	Environmental	Digitise C & T Environmental Protection Team documents	50,000								
74	General	DDF	Stronger Place	K	Contract and Technical	Car Parking	Vere Road Car Park,	15,000	-15,000		Non-recurrent	133,000			Yes	
75	General	DDF	Stronger Place	K	Contract and Technical	Waste Management	Trade Waste Collections	20,000	-20,000		Non-recurrent	40,000			Yes	
76	General	DDF	Stronger Place	K	Contract and Technical	Car Parking	Car Parking Upgrades	40,000	-40,000		No					
77	General		Stronger Place	K	Contract and Technical	Water	Charging for private water supplies – increased CSB allocation, cost of	10,000			Recurrent for 3 years					
78	General	DDF	Stronger Place	K	Contract and Technical	Contamination	<b>Undertake Council contaminated land investigation.</b>	75,000	-75,000		Non-recurrent					
79	General		Stronger Communities	K	Contracts and Technical	Leisure	Ongar Leisure Centre Caary Forward Works					49,800	0			
80	General		Stronger Communities	K	Contract & Technical	Car parking	LED lighting - car parks (19/20 budget £93k moved into 20/21)					186,000				
81	General		Stronger Place	L	Contract and Technical	Leisure	Ongar Leisure Centre	50,000	32,500		Non-recurrent		1,300,000		Yes	
82	General		Stronger Place	M	Contract and Technical	Fleet	Fleet vehicle replacement				Assumed recurrent	680,000	380,000		Yes	
83	General		Stronger Place	M	Contract and Technical	Fleet	Business development	0	0			70,000	3,000		No	
84	General	DDF	Stronger Place	M	Contract and Technical	Roads	Review/replace EFDC bridges Roding Valley Recreation Ground	5,000	-5,000		Non-recurrent	0	20,000			
85	General		Climate Emergency	N	Contract & Technical		Sustainable Travel Officer and Sustainable Travel Projects	62,278				300,000	500,000			
86	General		Climate Emergency	N	Contract and Technical		Environmental Projects	62,000			Two years only	50,000				
87	General	DDF	Climate Emergency	N	Contract and Technical	Roding Valley Development	Environmental improvement works	50,000	-50,000		No					
88	General	DDF	Climate Emergency	N	Contract and Technical	Roding Valley	Erosion control minor works	8,000	-8,000		Yes					
89	General	DDF	Climate Emergency	N	Contract and Technical	Open Spaces	Parks improvements	20,000	-20,000		No					
90	General	DDF	Climate Emergency	N	Contract and Technical	Street Cleansing	Community clean up	23,000	-23,000		Yes					
91	General		Climate Emergency	N	Planning	Planning	Climate Emergency									
92	General		Climate Emergency	N	Contracts and Technical	Waste	Roll Forward of Recycling Interest Costs	32,000								
93	General		Stronger Place	O	Customer	ICT	Assure/Elections Gazetteer/migrate Confirm/GPS tech refresh	5,000				30,000				
94	General		Stronger Council	P	Business Services	ICT	Firewall additions					15,000	0			
95	General		Stronger Council	P	Business Services	ICT	E Financials Upgrade or Lower Cost New System (e.g. SAGE)						35,000			
96	General		Stronger Place	M	Contract and Technical	Grounds Maintenance	Grounds maintenance					30,000	30,000			
97	General		Stronger Council	P	Business Services	ICT - C Ferrigi	20.01.20 - Maintenance agreement for disk drives 3 yr agreement					30,000				
98	General		Stronger Council	P	Business Services	ICT - C Ferrigi	Disaster Recovery backup disk provision for move	120,000	-120,000							
99	General		Stronger Council	C	Business Services	GB	OD advice to CEO	30,000	-120,000		Non-recurrent					
100	General		Stronger Place	O	Community & Wellbeing	GB	Economic Development and Local Hight Street Initiative	65,000	15,000		Recurrent	50,000	75,000			
101	General		Stronger Council	P	Business Services	ICT	Late Carry Forwards					80,000	0			
997						Creation of Contingency	1% of Relevant Turnover	1,095,540								
998	General		Gross		Cost of Borrowing	Cost of Capital Loans	Interest Costs to PWLB	451,337	440,948							
999	General		Gross		Cost of Borrowing	Cost of Qualis Loans	Interest Costs to PWLB	855,000	945,000							



This page is intentionally left blank

# Appendix B.2 : Development Summary as at 12/02/20

Ordered by Service / Used for Council February

New Ref	General or Hosung	DDF	Theme	Theme Grouper	Service	Area	Item	Revenue			Capital			Loan		
								2020/21 Revenue Cost Change	2021/22 Revenue Cost Change	Recurring CSB, Non-recurring DDF or other source	20/21 Capital Cost	21/22 Capital Cost	Item Previously Capital	2019/20 Loan	20/21 Loan	21/22 Loan
8	Mixed	DDF	Stronger Council	C	Accommodation	ICT	Accommodation Strategy Project Management Option 2 Evaluation	80,000	-80,000	Non-recurrent			Yes			
9	Mixed		Stronger Council	C	Accommodation		Accommodation Strategy Works	179,000			7,160,000					
16	General		Stronger Council	C	Accommodation	Facilities	Accommodation Project - Separation works				150,000					
10	Mixed		Stronger Council	C	Business Support	ICT	ICT infrastructure to support Flexible Working strategy	5,000		Yes	229,000	15,000				
11	Mixed		Stronger Council	C	Business Support	ICT	Resilience Phase 1	120,000		Non-recurrent		50,000				
12	Mixed		Stronger Council	C	Business Support	ICT	Increased Storage				60,000					
13	General		Stronger Council	C	Business Support	ICT	ICT Infrastructure to support Accommodation Strategy	38,000		Recurrent	678,000					
14	General		Stronger Council	C	Business Support	ICT	ICT training and knowledge	50,000		No						
93	General		Stronger Place	O	Business Support	ICT	Assure/Elections Gazetteer/migrate Confirm/GPS tech	5,000			30,000					
94	General		Stronger Council	P	Business Support	ICT	Firewall additions				15,000	0				
95	General		Stronger Council	P	Business Support	ICT	E Financials Upgrade or Lower Cost New System (e.g. SAGE)					35,000				
97	General		Stronger Council	P	Business Support	ICT - C Ferrigi	20.01.20 - Maintenance agreement for disk drives 3 yr agreement				30,000					
98	General		Stronger Council	P	Business Support	ICT - C Ferrigi	Disaster Recovery backup disk provision for move	120,000	-120,000							
99	General		Stronger Council	C	Business Support	GB	OD advice to CEO	30,000	-120,000	Non-recurrent						
101	General		Stronger Council	P	Business Support	ICT	Late Carry Forwards				80,000	0				
4	General	DDF	Stronger Place	B	Commercial and Regulatory	North Weald	North Weald Masterplan Exercise	140,000	-140,000							
5	General	DDF	Stronger Place	B	Commercial and Regulatory	North Weald	North Weald Preparations Phase 1	2,500	5,000	No	100,000	200,000				
6	General		Aviation Safety	B	Commercial and Regulatory		NW meteorological station equipment				44,000					
22	General		Stronger Communities	F	Community and Partnership	Neighbourhood Police	Continuation of project recurrently and expansion from 3 to 4 WTE in 2021/22	215,000	287,000	Yes, £287,000 for four officers, (currently 3) a year						
60	General		Stronger Communities	I	Community and Partnership	Community Resilience	CCTV Replacement/maintenance									
61	General		Stronger Communities	I	Community and Partnership	Community, Culture & Wellbeing	Museum & Library Joint facility	23,000	208,000	Non-recurrent	300,000					
62	General		Stronger Communities	I	Community and Partnership	CCTV	CCTV schemes ratified by Cabinet				215,000	100,000				
63	General		Stronger Communities	I	Community and Partnership	Community, Culture & Wellbeing	EFD Museum Collections Review & Rationalisation Development Proposal) 1 X Grade D P/T Staff (28Hrs)	24,200								
64	General		Stronger Communities	I	Community and Partnership	Community, Culture & Wellbeing	Professional Fees	9,750								
65	General		Economic Development	I	Community and Partnership	Community, Culture & Wellbeing	Digital Innovation Zone	27,000								
66	General		Stronger Place	I	Community and Partnership	Digital Innovation	Superfast Broadband EFDC contribution				350,000					
100	General		Stronger Place	O	Community and Partnership	GB	Economic Development and Local High Street Initiative	65,000	15,000	Recurrent	50,000	75,000				
15	General		Stronger Council	C	Contract and Technical	Car Parking	Staff Travel Plan	20,000		Non-recurrent	50,000		Yes			
67	General	DDF	Stronger Place	J	Contract and Technical	Car Parking	Tariff Review	20,000	-20,000	Non-recurrent			Yes			
68 removed	General		Stronger Place	J	Contract and Technical	Highways	Parish Choice, Street Lighting	0		Yes						
69	General		Stronger Place	J	Contract and Technical	Highways	Highway Rangers	20,000		Recurrent	40,000		Yes			
70	General		Stronger Place	J	Contract and Technical	Highways	Road Network	2,500			100,000		Yes			
71	General		Stronger Communities	K	Contract and Technical	Car parking	EV charging installation (£23k in 19/20 budget load)				60,000					
72	General		Stronger Communities	K	Contract and Technical	Car Parking	Loughton Parking Review				266,000					
73	General		Stronger Communities	K	Contract and Technical	Environmental	Digitise C & T Environmental Protection Team documents	50,000								
74	General	DDF	Stronger Place	K	Contract and Technical	Car Parking	Vere Road Car Park,	15,000	-15,000	Non-recurrent	133,000		Yes			

75	General	DDF	Stronger Place	K	Contract and Technical	Waste Management	Trade Waste Collections	20,000	-20,000	Non-recurrent	40,000		Yes
76	General	DDF	Stronger Place	K	Contract and Technical	Car Parking	Car Parking Upgrades	40,000	-40,000	No			
77	General		Stronger Place	K	Contract and Technical	Water	Charging for private water supplies – increased CSB allocation, cost of £10,000 less income of £10,000	10,000		Recurrent for 3 years			
78	General	DDF	Stronger Place	K	Contract and Technical	Contamination	<b>Undertake Council contaminated land investigation.</b>	75,000	-75,000	Non-recurrent			
79	General		Stronger Communities	K	Contract and Technical	Leisure	Ongar Leisure Centre Caary Forward Works				49,800	0	
80	General		Stronger Communities	K	Contract and Technical	Car parking	LED lighting - car parks (19/20 budget £93k moved into 20/21)				186,000		
81	General		Stronger Place	L	Contract and Technical	Leisure	Ongar Leisure Centre	50,000	32,500	Non-recurrent		1,300,000	Yes
82	General		Stronger Place	M	Contract and Technical	Fleet	Fleet vehicle replacement			Assumed recurrent	680,000	380,000	Yes
83	General		Stronger Place	M	Contract and Technical	Fleet	Business development	0	0		70,000	3,000	No
84	General	DDF	Stronger Place	M	Contract and Technical	Roads	Review/replace EFDC bridges Roding Valley Recreation Ground	5,000	-5,000	Non-recurrent	0	20,000	
85	General		Climate Emergency	N	Contract and Technical	?	Sustainable Travel Officer and Sustainable Travel Projects	62,278			300,000	500,000	
86	General		Climate Emergency	N	Contract and Technical		Environmental Projects	62,000		Two years only	50,000		
87	General	DDF	Climate Emergency	N	Contract and Technical	Roding Valley Development	Environmental improvement works	50,000	-50,000	No			
88	General	DDF	Climate Emergency	N	Contract and Technical	Roding Valley Development	Erosion control minor works	8,000	-8,000	Yes			
89	General	DDF	Climate Emergency	N	Contract and Technical	Open Spaces	Parks improvements	20,000	-20,000	No			
90	General	DDF	Climate Emergency	N	Contract and Technical	Street Cleansing	Community clean up	23,000	-23,000	Yes			
92	General		Climate Emergency	N	Contract and Technical	Waste	Roll Forward of Recycling Interest Costs	32,000					
96	General		Stronger Place	M	Contract and Technical	Grounds Maintenance	Grounds maintenance				30,000	30,000	
18	General	DDF	Stronger Communities	E	Customer Services	Customer Services	Data Insight Homelessness Prevention	18,500	-18,500				Yes
19	General	DDF	Stronger Communities	E	Customer Services	Customer Services	Customer notification solution	25,000	-7,000	Yes, £18,000 a year			Yes
20	General		Stronger Communities	E	Customer Services	Customer Services	Printing for Revenues and Benefits	14,000		Recurrent			
21	General	DDF	Stronger Communities	E	Customer Services	Customer Services	Firmstep Form & Portal Development	25,000	-13,000	Yes, £12,000 a year			
33	General		Stronger Communities	G	Housing and Property	Active Planned	Pyramid Building Roof & Gutter				12,250		
34	General		Stronger Communities	G	Housing and Property	Active Planned	63 The Broadway shop front				17,000		
35	General		Stronger Communities	G	Housing and Property	Active Planned	Ongar Public Toilets refurb				25,000		
36	General		Stronger Communities	G	Housing and Property	Active Planned	Trend Building Services					18,000	
37	General		Stronger Communities	G	Housing and Property	Active Planned	Civic main building roofing				165,000		
38	General		Stronger Communities	G	Housing and Property	Invest Property Works	Overlay roof felt - Broadway				28,000		
39	General		Stronger Communities	G	Housing and Property	Invest Property Works	Roof Covering Limes Ave Shops				203,000		
40	General		Stronger Communities	G	Housing and Property	Invest Property Works	Lower Queens Road Roofing				5,000		
41	General		Stronger Communities	G	Housing and Property	Invest Property Works	Coopersale Shops Roofing				9,000		
42	General		Stronger Communities	G	Housing and Property	Invest Property Works	Shops HRA/GF Contingency - GF element				25,000	25,000	Yes
43	General		Stronger Communities	G	Housing and Property	Invest Property Works	Hemnal Street offices					14,500	
44	General		Stronger Communities	G	Housing and Property	Invest Property Works	83 Loughton Way roofing					9,000	
45	General		Stronger Communities	G	Housing and Property	Invest Property Works	63 Wellfields Roofing					31,100	
46	General		Stronger Communities	G	Housing and Property	Security	Pyrls lane Nursery site closure				55,000		
47	General		Stronger Communities	G	Housing and Property	Building Maintenance -	Planned Building Maintenance Programme	123,000					
48	General		Stronger Communities	G	Housing and Property	Homelessness	Homelessness Reduction Activities	34,000					
49	General		Stronger Communities	G	Housing and Property	Housing Strategy	Community Housing	22,000					
50	General		Stronger Communities	G	Housing and Property	Facilities	High Voltage Network upgrade				45,000		
17	Housing		Stronger Council	D	HRA	ICT	Maintenance of Existing Northgate System (already	50,000	50,000	No			Yes
23	Housing	DDF	Stronger Communities	G	HRA	Sheltered Housing	Sheltered Housing Review	40,000	-40,000				
24	Housing	DDF	Stronger Communities	G	HRA	Tennants	STAR review	20,000	-20,000				
25	Housing		Stronger Communities	G	HRA	Estates	Traffic Regulation Orders				50,000		
26	Housing		Stronger Council	G	HRA	ICT005	Procurement of new housing system and asset Mgmt solution	389,619	105,000	Yes £121000 recurrent	572,000	30,000	
27	Housing		Stronger Communities	G	HRA	CCTV	CCTV schemes ratified by Cabinet				25,000	15,000	
28	Housing		Stronger Council	G	HRA		Info @ Work upgrade				20,000		
29	Housing		Stronger Place	G	HRA	Tenants	Window cleaning system	2,000			20,000		
30	Housing		Stogner Place	G	HRA	Tenants	Estate improvement programme	7,000			70,000		
31	Housing		Stronger Communities	G	HRA	HRA	HRA Capital Programme				9,124,000	9,124,000	Yes
32	Housing		Stronger Communities	G	HRA	HRA	HRA Capital Housebuilding Programme (Current)				4,346,200	13,963,500	Yes
7	General	DDF	Stronger Place	B	Planning	Strategic Planning	Continuation of Local Development Plan	240,000	-240,000	No			



51	General		Stronger Place	H	Planning	Strategic Planning	Neighbourhood Plans Preparations	7,000		3 year requirement						
52	General	DDF	Stronger Place	H	Planning	Strategic Planning	Planning Performance Agreements	-272,000								
53	General		Stronger Place	H	Planning	Development Management	Planning Approval Service improvements	45,000								
54	General		Stronger Place	H	Planning	Development Management	External Consultant - Ecology	45,000		Two years only						
55	General		Stronger Place	H	Planning	Development	MHCLG - Planning Enforcement Fund	-40,000								
56	General	DDF	Stronger Place	H	Planning	Development	Defending Roydon Chalet Gypsy & Traveller Appeals	22,000	-22,000	Non-recurrent						
57	General	DDF	Stronger Place	H	Planning	Development	Clearing backlog caused by SAC issue	40,000	-40,000							
58	General	DDF	Stronger Place	H	Planning	Strategic Planning	New technology to support redesigned Applications and Appeals service.	45,000	-25,000	Yes						
59	General	DDF	Stronger Place	H	Planning	Strategic Planning	New technology to support monitoring of planning	14,000	-11,000							
91	General		Climate Emergency	N	Planning	Planning	Climate Emergency									
1	Devco		Stronger Place	A	Qualis	Qualis	Argus Scheme costing System				8,000					
2a	General		Stronger Place	A	Qualis	Qualis	Working Capital	-225,000	0	5 years				5,000,000		
2b	General		Stronger Place	A	Qualis	Qualis	Asset Purchase Market Rent Hand Through at 6% Gross (interest and rent handthrough)	-1,800,000	0	30 years				30,000,000		
2bb				A	Qualis	Qualis	Asset Purchase Market Rent Hand Through 2019/20 at 6% Gross (rent only)	-900,000	0	Annual						
2c	General		Stronger Place	A	Qualis	Qualis	EDFC Land and Development	-1,605,000	-945,000	30 years				22,000,000	63,000,000	
2d	General		Stronger Place	A	Qualis	Qualis	Dividend	0	0	Annual						
2e	General		Stronger Place	A	Qualis	Qualis	Recharges	-192,338	0	Annual						
3	Housing		Stronger Council	A	Qualis	Qualis	Procurement & Implementation of new Repairs/Maintenance system	199,000	-134,000	Yes £65000 recurrent	179,000					
997					Contingency	Creation of Contingency	1% of Relevant Turnover	1,095,540								
998	General		Gross		Interest	Cost of Capital Loans	Interest Costs to PWLB	451,337	440,948							
999	General		Gross		Interest	Cost of Qualis Loans	Interest Costs to PWLB	855,000	945,000							
			Additional Amount Sort					512,886	-163,052	0	26,549,250	25,938,100	0	0	57,000,000	63,000,000

This page is intentionally left blank

**COMMERCIAL AND REGULATORY SERVICES  
ESTIMATES 2020/21**

	2018/19	2019/20		2020/21		
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
	£000's	£000's	£000's	£000's	£000's	£000's
Commercial & Reg Support Servi	606	446	599	607	(20)	587
Cost Centres - Commercial & Re	39	67	(116)	(100)	0	(100)
Emergency Planning & Other	73	78	86	88	-	88
Environmental Health	741	819	815	848	(28)	820
Land & Property	(5,076)	(6,333)	(6,333)	340	(6,666)	(6,326)
North Weald Centre	59	96	48	1,119	(914)	205
Private Sector Housing	(1)	516	519	1,285	(756)	528
Regulatory Services	211	274	268	1,136	(863)	273
<b>Grand Total</b>	<b>(3,348)</b>	<b>(4,037)</b>	<b>(4,114)</b>	<b>5,322</b>	<b>(9,247)</b>	<b>(3,926)</b>

Internally Recharged

Continuing Services Budget	(3,348)	(4,037)	-			(3,926)
Continuing Services Budget - Growth						
Continuing Services Budget - Savings						
<b>Total Continuing Services Budget</b>	<b>-</b>	<b>-</b>	<b>-</b>			<b>-</b>
District Development Fund - Expenditure						
District Development Fund - Savings						
Invest to Save						
<b>Total District Development Fund / Invest to Save</b>	<b>-</b>	<b>-</b>	<b>-</b>			<b>-</b>
<b>Directorate Total</b>	<b>(3,348)</b>	<b>(4,037)</b>				<b>(3,926)</b>

**COMMERCIAL AND REGULATORY SERVICES  
ESTIMATES 2019/20  
SUPPORT**

	2018/19	2019/20		2020/21		
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
	£000's	£000's	£000's	£000's	£000's	£000's
Estates & Valuation	525	374	377	381	(20)	360
Commercial & Reg - Policy	81	72	222	226	-	226
<b>Grand Total</b>	<b>606</b>	<b>446</b>	<b>599</b>	<b>607</b>	<b>(20)</b>	<b>587</b>

**COMMERCIAL AND REGULATORY SERVICES**  
**ESTIMATES 2019/20**  
**COST CENTRES**

	2018/19	2019/20		2020/21		
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
	£000's	£000's	£000's	£000's	£000's	£000's
Building Control Group	(0)	0	(32)	(33)	-	(33)
Licensing Group	1	(0)	15	21	-	21
Private Hsg Policy Grants Care	0	0	(52)	(53)	-	(53)
Private Hsg Technical	0	0	(82)	(84)	-	(84)
Public & Environmental Health	(0)	-	38	39	0	39
Debt & Insurance Services	37	67	(3)	10	-	10
<b>Grand Total</b>	<b>39</b>	<b>67</b>	<b>(116)</b>	<b>(100)</b>	<b>0</b>	<b>(100)</b>

**COMMERCIAL AND REGULATORY SERVICES  
ESTIMATES 2019/20  
EMERGENCY PLANNING AND HEALTH AND SAFETY**

	2018/19	2019/20		2020/21		
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
	£000's	£000's	£000's	£000's	£000's	£000's
Emergency Planning	73	78	86	88	-	88
<b>Grand Total</b>	<b>73</b>	<b>78</b>	<b>86</b>	<b>88</b>	<b>-</b>	<b>88</b>

**COMMERCIAL AND REGULATORY SERVICES  
ESTIMATES 2019/20  
ENVIRONMENTAL HEALTH**

	2018/19	2019/20		2020/21		
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
	£000's	£000's	£000's	£000's	£000's	£000's
Animal Welfare Service	46	70	88	94	(14)	80
Food Inspection	189	218	219	224	(2)	222
Industrial Activities - Regula	17	15	15	27	(12)	15
Inspection Of Workplaces	100	116	116	119	-	119
Pest Control	42	46	46	47	-	47
Pollution Control	147	155	132	135	-	135
Public Conveniences	201	198	199	203	(1)	202
<b>Grand Total</b>	<b>741</b>	<b>819</b>	<b>815</b>	<b>848</b>	<b>(28)</b>	<b>820</b>



**COMMERCIAL AND REGULATORY SERVICES  
ESTIMATES 2019/20  
LAND AND PROPERTY**

	2018/19	2019/20		2020/21		
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
	£000's	£000's	£000's	£000's	£000's	£000's
Asset Rationalisation	806	45	45	46	-	46
Brooker Rd Industrial Estate	(544)	(556)	(556)	8	(563)	(556)
Business Premises	(2,118)	(2,364)	(2,364)	215	(2,575)	(2,360)
David Lloyd Centre	(207)	(195)	(195)	-	(195)	(195)
Epping Forest Shopping Park	(2,233)	(2,497)	(2,497)	1	(2,498)	(2,497)
General Improvement Areas	9	39	39	40	-	40
Greenyards, Waltham Abbey	(15)	(15)	(15)	-	(15)	(15)
Langston Rd Industrial Estate	(143)	(142)	(142)	-	(142)	(142)
Oakwood Hill Plots	(428)	(435)	(435)	1	(437)	(435)
Oakwood Hill Units	(203)	(207)	(207)	29	(236)	(207)
Wayleaves	(2)	(4)	(4)	-	(4)	(4)
<b>Grand Total</b>	<b>(5,076)</b>	<b>(6,333)</b>	<b>(6,333)</b>	<b>340</b>	<b>(6,666)</b>	<b>(6,326)</b>

COMMERCIAL AND REGULATORY SERVICES  
ESTIMATES 2019/20  
NORTH WEALD AIRFIELD

	2018/19	2019/20		2020/21		
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
	£000's	£000's	£000's	£000's	£000's	£000's
North Weald Centre	59	96	48	1,119	(914)	205
<b>Grand Total</b>	<b>59</b>	<b>96</b>	<b>48</b>	<b>1,119</b>	<b>(914)</b>	<b>205</b>

**COMMERCIAL AND REGULATORY SERVICES  
ESTIMATES 2019/20  
PRIVATE SECTOR HOUSING**

	2018/19	2019/20		2020/21		
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
Care And Repair	53	62	62	157	(94)	63
Private Housing Grants	(324)	132	132	777	(643)	134
Private Sector Housing Matters	270	322	324	350	(20)	331
Traveller Matters	0	0	0	0	-	0
<b>Grand Total</b>	<b>(1)</b>	<b>516</b>	<b>518</b>	<b>1,285</b>	<b>(756)</b>	<b>528</b>

**COMMERCIAL AND REGULATORY SERVICES  
ESTIMATES 2019/20  
REGULATORY SERVICES**

	2018/19	2019/20		2020/21		
	Actuals	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
	£000's	£000's	£000's	£000's	£000's	£000's
Building Control	(47)	2	(4)	563	(567)	(4)
Building Control Non Fee	190	215	215	219	-	219
Licensing & Registrations	12	29	29	146	(117)	30
Public Hire Licensing	56	28	28	207	(179)	28
<b>Grand Total</b>	<b>211</b>	<b>274</b>	<b>268</b>	<b>1,136</b>	<b>(863)</b>	<b>273</b>