

## Draft Budget 2022/23: Cost Centre Summary

### Section 1: General Fund Revenue

| <i>Service: Chief Executive</i> |                            |                          |                 |
|---------------------------------|----------------------------|--------------------------|-----------------|
| Cost Centre Ref.                | Description                | Budgeted Net Expenditure |                 |
|                                 |                            | 2021/22 (Final)          | 2022/23 (Draft) |
|                                 |                            | £'s                      | £'s             |
| 50100                           | Chief Executive - Policy   | 685,680                  | 554,382         |
| CM100                           | Corporate Policy Making    | 14,440                   | 24,550          |
| CM105                           | Subscriptions              | 35,630                   | 51,270          |
| CM103                           | Company Structure - Qualis | 75,750                   | 50,000          |
|                                 |                            | <b>811,500</b>           | <b>680,202</b>  |

| <i>Service: Commercial &amp; Technical</i> |                                |                          |                 |
|--|--------------------------------|--------------------------|-----------------|
| Cost Centre Ref.                           | Description                    | Budgeted Net Expenditure |                 |
|  |                                | 2021/22 (Final)          | 2022/23 (Draft) |
|  |                                | £'s                      | £'s             |
| 32170                                      | Licensing Group                | 342,890                  | 306,515         |
| 32220                                      | Estates & Valuation            | 335,940                  | 323,673         |
| 35003                                      | Procurement & Contract Dev     | 216,060                  | 234,397         |
| 35004                                      | Public & Environmental Health  | 420,230                  | 439,005         |
| 35005                                      | Neighbourhoods Team            | 276,560                  | 293,946         |
| 35006                                      | Safer Communities              | 340,100                  | 368,892         |
| 35007                                      | Waste Management Group         | 333,500                  | 361,368         |
| 35009                                      | Cctv Cameras                   | 24,810                   | 30,170          |
| 35013                                      | Engineering, Drainage & Water  | 454,930                  | 474,864         |
| 35016                                      | Leisure & Car Parking          | 177,410                  | 204,768         |
| 35017                                      | Countryside & Landscape        | 317,780                  | 301,527         |
| 35400                                      | Grounds Maintenance North      | 555,210                  | 584,086         |
| 35500                                      | Grounds Maintenance South      | 367,080                  | 393,083         |
| 36800                                      | Private Hsg Policy Grants Care | 203,330                  | 248,239         |
| 36850                                      | Private Hsg Technical          | 147,470                  | 175,845         |
| 54100                                      | Contract & Technical - Policy  | 525,010                  | 589,014         |
| 54110                                      | Highways Rangers - Group       | 84,850                   | 79,750          |
| CY100                                      | Safer Communities Programme    | 188,760                  | 204,470         |
| EH100                                      | Food Inspection                | 3,640                    | 3,320           |
| EH110                                      | Pollution Control              | 3,500                    | 4,813           |
| EH111                                      | Industrial Activities - Regula | - 12,360                 | - 12,360        |
| EH112                                      | Contaminated Land & Water Qual | 27,230                   | 55,604          |
| EH113                                      | Health & Safety                | -                        | 5,750           |
| EH120                                      | Private Sector Housing Matters | - 16,770                 | - 5,626         |
| EH140                                      | General Drainage               | 50                       | 50              |
| EH142                                      | Animal Welfare Service         | 27,750                   | 1,910           |
| EH150                                      | Public Hire Licensing          | - 132,530                | - 142,059       |
| EH151                                      | Licensing & Registrations      | - 104,960                | - 113,426       |
| EH155                                      | Neighbourhood & Rapid Response | 23,630                   | 27,245          |
| EH160                                      | Public Conveniences            | 183,830                  | 191,678         |
| EI131                                      | Countrycare                    | 53,730                   | 50,975          |
| FD100                                      | Flood Defence/Land Drainage    | 72,420                   | 74,179          |
| GD190                                      | Charity - Chigwell Row Rec     | 1,260                    | 1,260           |
| HI121                                      | Highways G F Other             | 70,680                   | 8,000           |
| HI122                                      | Highways G F Trees             | - 15,300                 | - 17,320        |
| HI123                                      | Highways Rangers               | - 64,710                 | - 66,425        |
| HI124                                      | Street Furniture               | 11,670                   | 11,670          |
| HI129                                      | Highways G F Verge Maintenance | - 42,840                 | - 42,840        |
| LA100                                      | Laa Pooled Funds               | -                        | 5,030           |
| OS100                                      | Roding Valley Development      | 1,010                    | 1,010           |
| OS101                                      | Tree Service                   | 68,460                   | 68,441          |
| OS110                                      | Open Spaces                    | - 3,210                  | 49,719          |
| OS115                                      | Contribution To Hra            | 353,440                  | 353,440         |
| PH100                                      | Private Housing Grants         | - 96,090                 | - 92,507        |
| PS100                                      | Off-Street Car Parking         | - 874,620                | - 844,429       |
| RS150                                      | Leisure Services Contract      | - 500,000                | - 1,215,528     |
| RS301                                      | North Weald Airfield           | - 863,820                | - 1,217,063     |
| RS302                                      | North Weald Airfield Electric  | 50,870                   | 26,764          |
| SC100                                      | Street Cleansing               | 1,168,340                | 1,304,331       |
| SC101                                      | Litter Bins                    | -                        | 20,000          |
| TI150                                      | David Lloyd Centre             | - 213,060                | - 213,060       |
| TI170                                      | Brooker Rd Industrial Estate   | - 719,070                | - 677,505       |
| TI180                                      | Oakwood Hill Plots             | - 483,680                | - 500,480       |
| TI190                                      | Oakwood Hill Units             | - 254,430                | - 253,725       |
| TI220                                      | Langston Rd Industrial Estate  | - 127,250                | - 127,250       |
| TO100                                      | Fleet Operations Dso Account   | 65,120                   | 6,057           |
| UO112                                      | Greenyards, Waltham Abbey      | - 15,000                 | - 15,000        |
| UO113                                      | Wayleaves                      | - 3,190                  | - 3,190         |
| UO130                                      | Business Premises              | - 2,533,950              | - 2,491,930     |
| UO140                                      | Epping Forest Shopping Park    | - 2,624,390              | - 2,624,390     |
| UO150                                      | Loughton High Road             | - 533,090                | - 605,090       |
| WC100                                      | Refuse Collection              | 1,380,270                | 1,648,687       |
| WC102                                      | Abandoned Vehicles             | 6,650                    | 3,563           |
| WC200                                      | Recycling                      | 1,833,999                | 1,900,911       |
| WC300                                      | Trade Waste                    | - 37,620                 | - 25,450        |
|  |                                | <b>447,529</b>           | <b>109,808</b>  |

| <i>Service: Community &amp; Wellbeing</i> |                                |                          |                  |
|---|--------------------------------|--------------------------|------------------|
| Cost Centre Ref.                          | Description                    | Budgeted Net Expenditure |                  |
|   |                                | 2021/22 (Final)          | 2022/23 (Draft)  |
|   |                                | £'s                      | £'s              |
| 27150                                     | Limes Centre                   | 49,110                   | 45,514           |
| 34180                                     | Homelessness Team              | -                        | 483,067          |
| CD110                                     | Youth Strategy                 | 8,960                    | 8,960            |
| CD112                                     | Youth Council                  | 18,560                   | 18,560           |
| RS280                                     | North Weald Gymnasium          | -                        | 10,620           |
| RS300                                     | All Weather Pitch              | - 20,200                 | - 20,503         |
| RS400                                     | Community, Health & Wellbeing  | 65,450                   | 58,559           |
| RS403                                     | Marketing And Promotions       | 10,820                   | 10,820           |
| RS410                                     | Sports Development Ext Funding | - 740                    | -                |
| 34170                                     | Community & Culture            | 506,870                  | 468,947          |
| 52100                                     | Community & Wellbeing - Policy | 346,030                  | 191,571          |
| GD110                                     | Grant - Essex Womens Refuge    | 17,450                   | 17,450           |
| HL100                                     | Homelessness Advice            | - 469,710                | - 425,200        |
| HL110                                     | Bed Breakfast Accommodation    | - 1,420                  | - 1,142          |
| HL130                                     | Zinc Arts Scheme               | 9,130                    | -                |
| CH110                                     | Museum                         | 644,860                  | 640,260          |
| CH113                                     | Museum Development Projects    | 21,500                   | 38,946           |
| GD100                                     | Grants To Voluntary Orgs       | 90,590                   | 41,820           |
| GD140                                     | Grant - Citizens Advice Bureau | 152,440                  | 152,440          |
| GD150                                     | Grant - Voluntary Action Ef    | 40,300                   | 40,300           |
| PT101                                     | Community Transport            | 16,180                   | 16,180           |
|   |                                | <b>1,506,180</b>         | <b>1,799,453</b> |

| <i>Service: Corporate Finance</i> |                                |                          |                  |
|-----------------------------------|--------------------------------|--------------------------|------------------|
| Cost Centre Ref.                  | Description                    | Budgeted Net Expenditure |                  |
|                                   |                                | 2021/22 (Final)          | 2022/23 (Draft)  |
|                                   |                                | £'s                      | £'s              |
| FM130                             | Prov Bad And Doubt Debts       | 102,000                  | 100,000          |
| UO110                             | Sundry Non-Distributable Costs | - 30,920                 | - 32,000         |
| 33030                             | Treasury Management            | 27,820                   | 40,000           |
| 33060                             | Accountancy                    | 1,049,360                | 845,014          |
| 33065                             | Bank & Audit Charges           | 102,820                  | 130,000          |
|                                   |                                | <b>1,251,080</b>         | <b>1,083,014</b> |

| <i>Service: Corporate Services</i> |                                |                          |                  |
|------------------------------------|--------------------------------|--------------------------|------------------|
| Cost Centre Ref.                   | Description                    | Budgeted Net Expenditure |                  |
|                                    |                                | 2021/22 (Final)          | 2022/23 (Draft)  |
|                                    |                                | £'s                      | £'s              |
| 25300                              | Internal Insurance Fund        | 826,330                  | 987,630          |
| 28030                              | Central Services - Catering    | 5,050                    | -                |
| 31140                              | Democratic Services            | 285,570                  | 294,157          |
| 32031                              | Corporate Filing Store         | 500                      | -                |
| 32060                              | Legal Services                 | 217,650                  | 360,902          |
| 32115                              | Corporate Training             | 180,260                  | 183,243          |
| 32120                              | Human Resources                | 774,779                  | 814,596          |
| 32122                              | Apprenticeships                | 312,138                  | 361,674          |
| 32140                              | Payroll                        | 49,330                   | 49,325           |
| 33070                              | Debt & Insurance Services      | 25,000                   | 79,874           |
| 33080                              | Information & Comms Technology | 3,568,440                | 3,684,297        |
| 34110                              | Community & Culture Admin      | 22,380                   | 5,866            |
| 42110                              | Elections Group                | 89,430                   | 91,863           |
| 51100                              | Corporate Support - Policy     | 458,160                  | 263,238          |
| 51110                              | Finance Support                | 427,450                  | 444,629          |
| 51120                              | Correspondence & Operational   | 246,498                  | 290,936          |
| 51130                              | Service Support 1              | 268,330                  | 300,144          |
| 51140                              | Service Support 2              | 162,223                  | 163,017          |
| 51150                              | Business Services Admin        | 93,070                   | 208,970          |
| DR155                              | Members Allowances             | 377,430                  | 377,430          |
| DR160                              | Overview & Scrutiny            | 1,280                    | 1,280            |
| DR161                              | Standards Committee            | 5,150                    | 5,150            |
| EL100                              | Elections                      | 175,500                  | 165,200          |
| EP100                              | Emergency Planning             | 104,170                  | 107,005          |
| LC100                              | Service Support 3 (Llc)        | 109,937                  | 170,194          |
| PT110                              | Concessionary Fares            | 5,560                    | 5,560            |
| RE100                              | Electoral Registration         | 73,110                   | 38,066           |
|                                    |                                | <b>8,864,725</b>         | <b>9,454,246</b> |

| <i>Service: Customer Services</i> |                                |                          |                  |
|-----------------------------------|--------------------------------|--------------------------|------------------|
| Cost Centre Ref.                  | Description                    | Budgeted Net Expenditure |                  |
|                                   |                                | 2021/22 (Final)          | 2022/23 (Draft)  |
|                                   |                                | £'s                      | £'s              |
| 33020                             | Cashiers                       | 294,430                  | 340,772          |
| 33055                             | Benefits                       | 955,440                  | 995,362          |
| 33075                             | Revenues                       | 1,248,200                | 1,185,267        |
| 33085                             | Systems Admin & Contract       | 339,120                  | 356,824          |
| 34160                             | Public Relations & Information | 306,893                  | 322,887          |
| 40120                             | Customer Service               | 647,330                  | 679,168          |
| 55100                             | Customer Services - Policy     | 274,010                  | 283,039          |
| BA100                             | Housing Benefit Administration | -                        | 441,582          |
| BP100                             | Rent Allowances                | -                        | 843,323          |
| BP110                             | Non Hra Rent Rebates           | 126,870                  | 786              |
| BP200                             | Hra Rent Rebates               | 86,980                   | 111,498          |
| DR140                             | Civic Ceremonial               | 25,100                   | 16,170           |
| DR150                             | Civic & Member Expenditure     | 11,850                   | 10,300           |
| LT110                             | Nndr Collection                | -                        | 221,910          |
| LT120                             | Council Tax Collection         | -                        | 471,448          |
|                                   |                                | <b>2,564,223</b>         | <b>2,323,810</b> |

| <i>Service: Internal Audit</i> |                               |                          |                 |
|--------------------------------|-------------------------------|--------------------------|-----------------|
| Cost Centre Ref.               | Description                   | Budgeted Net Expenditure |                 |
|                                |                               | 2021/22 (Final)          | 2022/23 (Draft) |
|                                |                               | £'s                      | £'s             |
| 31120                          | Internal Audit                | 166,070                  | 168,500         |
| 42410                          | Corporate Fraud Investigation | 207,290                  | 212,606         |
|                                |                               | <b>373,360</b>           | <b>381,106</b>  |

| <i>Service: Place</i> |                            |                          |                 |
|-----------------------|----------------------------|--------------------------|-----------------|
| Cost Centre Ref.      | Description                | Budgeted Net Expenditure |                 |
|                       |                            | 2021/22 (Final)          | 2022/23 (Draft) |
|                       |                            | £'s                      | £'s             |
| ED100                 | Economic Development       | 34,310                   | 15,624          |
| ED101                 | Tourism Promotion          | 15,450                   | 25,300          |
| 42510                 | Economic Development Group | 381,610                  | 456,674         |
| 42522                 | RHSS & Welcome Pack        | -                        | 44,737          |
|                       |                            | <b>431,370</b>           | <b>542,334</b>  |

| <i>Service: Planning &amp; Development</i> |                                |                          |                  |
|--|--------------------------------|--------------------------|------------------|
| Cost Centre Ref.                           | Description                    | Budgeted Net Expenditure |                  |
|  |                                | 2021/22 (Final)          | 2022/23 (Draft)  |
|  |                                | £'s                      | £'s              |
| 37500                                      | Building Control Group         | 588,500                  | 731,358          |
| 37600                                      | Development Control Group      | 540,550                  | 589,038          |
| 42310                                      | Enforcement/Trees & Landscape  | 639,780                  | 624,880          |
| 43310                                      | Planning Policy Group          | 382,090                  | 380,698          |
| GT100                                      | Garden Town                    | 392,990                  | 633,412          |
| PP111                                      | Local Plan                     | 515,060                  | 514,760          |
| PP112                                      | Neighbourhood Planning         | 9,990                    | 9,990            |
| PP113                                      | Strategic Implementation Team  | -                        | 18,926           |
| DC100                                      | Enforcement                    | -                        | 14,443           |
| DC110                                      | Planning Appeals               | 30,300                   | 5,050            |
| DC120                                      | Development Control            | -                        | 1,658,457        |
| PP100                                      | Conservation Policy            | 12,120                   | 12,120           |
| 58100                                      | Planning Dev Services - Policy | 276,390                  | 289,114          |
| BC100                                      | Building Control               | -                        | 529,843          |
| BC101                                      | Building Control Non Fee       | -                        | 40               |
|  |                                | <b>1,821,920</b>         | <b>1,606,563</b> |

| <i>Service: Property Services</i> |                                |                          |                  |
|-----------------------------------|--------------------------------|--------------------------|------------------|
| Cost Centre Ref.                  | Description                    | Budgeted Net Expenditure |                  |
|                                   |                                | 2021/22 (Final)          | 2022/23 (Draft)  |
|                                   |                                | £'s                      | £'s              |
| 27050                             | Civic Offices                  | 403,010                  | 526,076          |
| 27060                             | Hemnall Street Offices         | 18,010                   | 17,066           |
| 27110                             | Debden Broadway Offices        | 21,890                   | 16,896           |
| 32191                             | Out Of Hours Service           | 42,420                   | 42,420           |
| 32180                             | Facilities Management          | 500,432                  | 545,383          |
| 23110                             | Oakwood Hill Depot             | 96,070                   | 96,933           |
| 23130                             | Townmead Depot                 | 10,250                   | 10,349           |
| 23140                             | Epping Town Depot              | 37,990                   | 23,990           |
| 26200                             | Building Maintenance - General | 488,820                  | 422,614          |
| 57100                             | Housing & Property - Policy    | 354,810                  | 358,210          |
| GT110                             | Community Housing Fund         | 23,330                   | -                |
|                                   |                                | <b>1,997,032</b>         | <b>2,059,935</b> |

| <i>Service: Strategy, Delivery &amp; Performance</i> |                                |                          |                 |
|--|--------------------------------|--------------------------|-----------------|
| Cost Centre Ref.                                     | Description                    | Budgeted Net Expenditure |                 |
|  |                                | 2021/22 (Final)          | 2022/23 (Draft) |
|  |                                | £'s                      | £'s             |
| CM102  | Transformation Projects        | 161,600                  | 161,600         |
| 40110  | Project & Programme Management | 335,697                  | 288,441         |
| 51160  | Performance Team               | 237,813                  | 291,673         |
| 59100  | Strategy, Deli & Perf - Policy | 43,370                   | 101,881         |
|  |                                | <b>778,480</b>           | <b>843,595</b>  |

| <i>Service: Qualis Income</i> |                      |                          |                    |
|-------------------------------|----------------------|--------------------------|--------------------|
| Cost Centre Ref.              | Description          | Budgeted Net Expenditure |                    |
|                               |                      | 2021/22 (Final)          | 2022/23 (Draft)    |
|                               |                      | £'s                      | £'s                |
| QU001                         | Qualis Income Stream | - 3,365,200              | - 3,641,494        |
|                               |                      | <b>- 3,365,200</b>       | <b>- 3,641,494</b> |

| <i>Service: Other</i> |                       |                          |                  |
|-----------------------|-----------------------|--------------------------|------------------|
| Cost Centre Ref.      | Description           | Budgeted Net Expenditure |                  |
|                       |                       | 2021/22 (Final)          | 2022/23 (Draft)  |
|                       |                       | £'s                      | £'s              |
| FM100                 | Finance Miscellaneous | 1,513,690                | 2,313,628        |
| IP100                 | Interest Payable      | -                        | 863,440          |
| IR100                 | Interest Receivable   | -                        | 50,000           |
|                       |                       | <b>1,513,690</b>         | <b>3,127,068</b> |

## Section 2: Housing Revenue Account

| Cost Centre Ref. | Description                    | Budgeted Net Expenditure |                  |
|------------------|--------------------------------|--------------------------|------------------|
|                  |                                | 2021/22 (Final)          | 2022/23 (Draft)  |
|                  |                                | £'s                      | £'s              |
| 36250            | Housing Resources              | - 40,691                 | - 54,340         |
| 36500            | Housing Options Group          | 608,239                  | 735,140          |
| 36600            | Housing Older Peoples Group    | 580,389                  | 592,440          |
| 36650            | Housing Maintenance Group      | 577,211                  | 641,750          |
| 36900            | Housing Management Group       | 1,445,149                | 1,426,770        |
| RM100            | Responsive Repairs             | 3,470,147                | 3,837,540        |
| RM200            | Voids Refurbishment            | 2,173,937                | 2,384,580        |
| RM300            | Planned Maintenance            | 1,940,848                | 2,224,650        |
| RM400            | Engineering Maintenance        | 252,915                  | 252,950          |
| RM500            | Miscellaneous Projects         | 24,000                   | 24,000           |
| RM700            | Income                         | - 139,668                | - 139,670        |
| YA100            | Policy & Management            | 113,823                  | 579,300          |
| YA110            | Sale Of Council Houses         | - 11,630                 | - 13,790         |
| YA140            | Comp.Costs New Hsg.System      | 10,200                   | 283,480          |
| YA150            | Tenant Participation           | 15,640                   | 28,600           |
| YA160            | Contribution To General Fund   | 681,660                  | 681,660          |
| YA180            | New House Builds               | 9,430                    | 9,430            |
| YA190            | HRA Support Services           | 2,694,830                | 3,385,700        |
| YA200            | Managing Tenancies             | 352,596                  | 354,600          |
| YA210            | Waiting Lists & Allocations    | 136,109                  | 54,010           |
| YA300            | Rent Accounting & Collection   | 63,420                   | 130,720          |
| YB100            | Heating Expenses               | 1,530                    | 2,030            |
| YB110            | Staircase Lighting             | 120,228                  | 136,060          |
| YB120            | Caretaking & Cleaning          | 315,110                  | 386,550          |
| YB140            | Minor Sewerage Works           | 55,360                   | 55,960           |
| YB150            | Water Course Maintenance       | 55,310                   | 55,310           |
| YB200            | Other Communal Services        | 59,600                   | 59,700           |
| YB300            | Community Centres              | 8,370                    | 9,330            |
| YB350            | Hemnall House                  | 17,670                   | 18,300           |
| YB400            | Grounds Maintenance Services   | 1,355,380                | 1,348,780        |
| YB500            | Oap Units Management           | 508,662                  | 561,290          |
| YB520            | Community Alarms Mgt.          | 85,260                   | 69,590           |
| YB540            | Area Warden Service - Mgt      | 26,040                   | 25,440           |
| YB620            | Norway House - Management      | 170,140                  | 177,590          |
| YB800            | Other Special Items            | 46,620                   | 46,620           |
| YC100            | Capital Exp Charged To Revenue | 2,973,000                | 4,913,610        |
| YD100            | Rents/ Rates/Taxes/Insurance   | 532,673                  | 504,310          |
| YH100            | Increase Bad & Doubtful Debts  | 91,000                   | 93,000           |
| YJ100            | Leasehold Refcus               | 300,000                  | 300,000          |
| YJ110            | Depreciation                   | 8,782,000                | 8,958,000        |
| YJ120            | Debt Management                | 56,500                   | 58,000           |
| YN100            | Dwellings Rents                | - 33,241,128             | - 34,671,260     |
| YN110            | Rents - Norway House           | - 108,216                | - 88,220         |
| YP110            | Rents - Other                  | - 1,688                  | - 1,760          |
| YP130            | Rents - Hardstanding           | - 5,691                  | - 5,920          |
| YP150            | Rents Roads Charges            | - 7,347                  | - 7,650          |
| YP190            | Rent - Land                    | - 11,343                 | - 11,800         |
| YP200            | Garages                        | - 772,743                | - 804,420        |
| YP210            | Ground Rents                   | - 10,700                 | - 11,100         |
| YR100            | Heating Income Special Items   | - 29,279                 | - 30,480         |
| YR110            | Mortgage References            | - 5,664                  | - 5,660          |
| YR120            | Capital Recs Under £10000      | - 29,011                 | - 34,010         |
| YR140            | Sewage Related Income          | - 27,841                 | - 28,980         |
| YR170            | Repairs Management Income      | - 29,634                 | - 30,830         |
| YR180            | Managing Tenancies Income      | - 20,405                 | - 20,400         |
| YR200            | Communal Services              | - 268,743                | -                |
| YR350            | Hemnall House                  | - 2,825                  | - 2,830          |
| YR500            | Oaps Units Income              | - 672,631                | - 700,230        |
| YR510            | Sheltered Units Support        | - 196,042                | - 204,080        |
| YR550            | Area Warden Support            | - 100,990                | - 105,130        |
| YR620            | Norway House Income            | - 62,339                 | - 63,540         |
| YR800            | Other Special Items            | - 646,687                | - 646,690        |
| YW110            | Interest On Revenue Balances   | - 11,520                 | - 6,000          |
| YW120            | Interest On Capital Balances   | - 24,540                 | - 5,000          |
| YW130            | Self Financing Interest        | 6,125,000                | 5,618,000        |
| YY100            | Estate Ground Maintenance      | - 357,000                | - 368,000        |
|                  |                                | -                        | <b>2,963,000</b> |