

## CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Directorate	Service		Estimate 2016/17 £000's	Revised 2016/17 £000's	Estimate 2017/18 £000's	Estimate 2018/19 £000's	Estimate 2019/20 £000's	Estimate 2020/21 £000's
Chief Executive	Corporate Policy Making	Flexible Working and Accomodation Review	(100)					
	<b>Total Chief Executive</b>		<b>(100)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Communitites	Affordable Housing	Legal fees B3Living	(5)	(5)				
	Community Arts Programme	Additional Income (Savings made in expenditure)	(4)	(4)				
	Safeguarding	Safeguarding Officers	50	51				
	Safeguarding	Recharge to HRA	(31)	(31)				
	Homelessness Advice	Additional post			30			
	Homelessness Advice	Homelessness Reviews/Rough Sleepers			12			
	<b>Total Communities</b>		<b>10</b>	<b>11</b>	<b>42</b>	<b>0</b>	<b>0</b>	<b>0</b>
Governance	Building Control	Fees & Charges		(25)				
	Building Control	Ring Fenced Account		25				
	Conservation Policy	Bring Listed Building Service in house		(5)				
	Development Control	Fees & Charges	(75)	(145)				
	Development Control	Pre Application Consultation Fees	(10)	(10)				
	Governance Admin	Training	9	10	5			
	Governance Admin	Equipment New		6				
	Internal Audit	Corporate Fraud Team	10	5	8			
	Internal Audit	Shared Service (GF element)		(29)				
	Legal Services	Fees & Charges		(6)				
	Local Land Charges	Reduction Re Fees & Charges		12				
	Members Allowances	Increase in Basic Allowances	50	43	7			
	Planning Appeals	Fees & Charges		(4)				
	Public Relations & Information	Committee Attendance		5				
	<b>Total Governance</b>		<b>(16)</b>	<b>(118)</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>

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			2016/17 £000's	2016/17 £000's	2017/18 £000's	2018/19 £000's	2019/20 £000's	2020/21 £000's	
Neighbourhoods	Animal Welfare	Budget Savings	(16)	(16)					
	Countrycare	Additional Income	(12)	0					
	Engineering, Drainage & Water	New Post	27	37					
	Grounds Maintenance	Service Review (GF element)		(15)					
	Land and Property	Oakwood Hill Units	(8)	(8)					
	Land and Property	Brooker Road		(12)	(107)				
	Land and Property	Greenyards	(2)	(2)					
	Land and Property	Epping Forest Shopping Park			(490)	(1,450)	(220)		
	Land and Property	David Lloyd Centre		(69)					
	Land and Property	Broadway Gate development				(100)	(250)		
	Land and Property	Rental Income - Shops		(22)	(45)				
	Leisure Management	Savings from New Contract	(75)	0	(250)		(300)	(350)	
	North Weald Airfield	Additional Income		(22)					
	Off Street Parking	Parking Fee Increases	(31)	(72)					
	Off Street Parking	New Chargeable Parking Spaces (ITS)			(11)	(4)			
	Off Street Parking	Machine Maintenance and collections	5	5	8				
	Off Street Parking	Additional Staffing			32				
	Off Street Parking	New Management Contract (ITS)			(88)				
	Off Street Parking	Lea Valley Management Fee (ITS)			(2)	(1)			
	Off Street Parking	Vere Road Pay & Display (ITS)			(5)	(5)			
	Planning Policy Group	Increase in Staffing	75	75					
	Waste Management	Inter Authority Agreement, reduced ECC Income	19	19					
	Waste Management	Waste Contract		427					
	Waste Management	Additional Staffing	31	26					
	Neighbourhoods	Savings		(2)					
	<b>Total Neighbourhoods</b>			<b>13</b>	<b>349</b>	<b>(958)</b>	<b>(1,560)</b>	<b>(770)</b>	<b>(350)</b>

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Directorate	Service	Estimate	Revised	Estimate	Estimate	Estimate	Estimate				
		2016/17 £000's	2016/17 £000's	2017/18 £000's	2018/19 £000's	2019/20 £000's	2020/21 £000's				
<b>Resources</b>	Cashiers			Self Service Machines (ITS)	(15)	(14)	(8)				
	Civic Offices			Solar Panel Energy Saving	(3)	(5)					
	Civic Offices			Non-Domestic Rates			68				
	Civic Offices			Cleaning contract		3	14				
	Finance Miscellaneous			Car Leasing (excluding HRA)	(15)	(35)	(25)				
	Housing Benefits Administration			Admin Reductions	73	59	42				
	Housing Benefits			Non Hra Rent Rebates	7	29	25				
	Human Resources			Apprenticeship Levy (Net)			69				
	Human Resources			Apprentices			60				
	ICT			Printer Migration		(7)	(13)				
	Revenues			Restructure	(9)	(9)					
	Resources			Savings		(4)	(9)				
		<b>Total Resources</b>				<b>38</b>	<b>17</b>	<b>223</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Other Items</b>	Investment Interest			Reduction due to use of balances	100	157	93			
		New Homes Bonus						122	1,075	202	531
Council Tax Collection				Technical Agreement Contributions		(200)					
All Directorates				Additional Employers National Insurance	450	371					
Pensions				Deficit Payments	43	43		22	31		
	<b>Total CSB</b>				<b>538</b>	<b>630</b>	<b>(458)</b>	<b>(463)</b>	<b>(537)</b>	<b>181</b>	

## DISTRICT DEVELOPMENT FUND

Directorate	Service	Description	Estimate	Revised	Estimate	Estimate	Estimate	Estimate	Estimate
			2016/17 £000's	2016/17 £000's	2017/18 £000's	2018/19 £000's	2019/20 £000's	2020/21 £000's	
<b>Chief Executive</b>	Chief Executive Policy Group	Transformation Staffing	77	78	90	58	0	0	
		Transformation External Partnerships			100				
		Transformation Transformation Projects		20	80				
	<b>Total Chief Executive</b>		<b>77</b>	<b>98</b>	<b>270</b>				
<b>Communities</b>	Communities	Externally Funded Projects	86	128	110				
	Communities	Externally Funded Projects	(86)	(128)	(110)				
	Communities	Museum Store License (Lease)	17	17					
	Homelessness	Legal Challenges	20	20	20				
	Private Sector Housing	Landlord Accreditation Scheme	1	1	1				
	Safer Communities	Analysts post	34	15					
	Safer Communities	Analysts post	(30)						
	Safer Communities	CCTV Trainee Assistant post	19	9	20	20	8		
	Youth Council	Enabling Fund	8	8					
	Grant - Citizens Advice Bureau	CAB Debt Advisors			4				
	<b>Total Communities</b>		<b>69</b>	<b>70</b>	<b>45</b>	<b>20</b>	<b>8</b>	<b>0</b>	
<b>Governance</b>	Building Control	Fees & Charges		(40)					
	Conservation Policy	Consultant Fees & Grants		(5)					
	Development Control	Pre Application Consultation Fees	(10)	(30)	(13)				
	Development Control	Fees & Charges	(75)	(175)	(175)				
	Development Control Group	Trainee Contaminated Land Officer	22	15	23	10			
	Development Control Group	Trainee Planning Officer	45	24	45	27			
	Development Control Group	Agency Staff		30					
	Development Management	Administrative Assistant	10	9	13				
	Development Management	Additional Temporary staffing	27	27	28				
	Development Management	Planning Validation Officer			26				
	Development Management	Document Scanning	68	79	113	113			
	Elections	Savings no district elections			(41)				
	Electoral Registration	Individual Registration Costs		25	37	23			
	Electoral Registration	Individual Registration Grant		(23)					
	Enforcement / Trees & Lanscape	Technical Assistant - Conservation	11	7					
	Legal Services	Transformation Programme	27	17	10				
	Legal Services	Additional Income		(10)					
Local Land Charges	Government Grant - New Burdens		(8)						
Planning Appeals	Contingency for Appeals	45	10	41	36				
Standards Committee	Contribution from Other Local Authorities		(5)						
<b>Total Governance</b>		<b>170</b>	<b>(53)</b>	<b>107</b>	<b>235</b>	<b>0</b>	<b>0</b>		

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			2016/17 £000's	2016/17 £000's	2017/18 £000's	2018/19 £000's	2019/20 £000's	2020/21 £000's	
Neighbourhoods	Contaminated Land & Water Quality	Contaminated land investigations	64	35	79	50			
	Countrycare	BRIE - SLA	4	4	4				
	Economic Development	Economic Development Strategy	4		8				
	Economic Development	Tourism Task Force	35	35					
	Economic Development	Town Centres Support	50	40	52				
	Economic Development	Portas Funding	9	9					
	Asset Rationalisation	Council Asset Rationalisation	27	48	61				
	Asset Rationalisation	New Development Project Officer	16	22					
	Food Safety	Inspections		4					
	Forward Planning	Local Plan	552	1,178	1,028	237			
	Forward Planning	Neighbourhood Planning		6	3				
	Highways General Fund	Contribution to ECC	50	50					
	Land and Property	David Lloyd Centre		(107)					
	Land and Property	Oakwood Hill Ind Est		(15)					
	Land and Property	Epping Forest Shopping Park Security		12					
	Land and Property	Rental Income - Shops		(10)					
	Leisure Management	New Management Contract			65	268	9	12	
	Off street parking	Payment to NEPP for redundancies			20				
	Parks & Grounds	Open Spaces - Tree Planting	10		10				
	Parks & Grounds	Survey of River Roding erosion			15				
Waste Management	Replacement Bins	53	10						
Waste Management	DCLG recycling reward scheme		40	218					
Waste Management	Additional Sacks and Recycling payment		147	(104)					
Neighbourhoods	Salary Savings to fund restructure		30						
<b>Total Neighbourhoods</b>			<b>874</b>	<b>1,538</b>	<b>1,459</b>	<b>555</b>	<b>9</b>	<b>12</b>	

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			2016/17 £000's	2016/17 £000's	2017/18 £000's	2018/19 £000's	2019/20 £000's	2020/21 £000's	
Resources	Accounts Payable	Implementation of E-Invoicing	2	7					
	Building Maintenance - Non HRA	Planned Building Maintenance Programme	110	103	104	99	152	122	
	Cashiers	Consultants fees		7					
	Cashiers	License fees		6					
	Council Tax Benefits	Previous Year Clawback	(15)	(17)					
	Council Tax Collection	Collection Investment	(47)	(57)	(57)				
	Council Tax Collection	Local Council Tax New Burdens Expenditure - E-Services	108	101					
	Housing Benefits Administration	Hardship & Compliance	(82)	(71)	(71)				
	Housing Benefits Administration	Benefits Specific Grants - Online Forms	18	15					
	Housing Benefits Administration	Benefits Specific Grants - Data Matching	60	60					
	Housing Benefits Administration	Benefits Specific Grants - Unallocated		(51)	20				
	Housing Benefits Administration	Atlas upgrades		15					
	Housing Benefits Administration	Atlas upgrades		(15)					
	Housing Benefits	Hardship & Compliance - Benefits Officers	62	27	58	58	43		
	Housing Benefits	Benefits Specific Grants - Furniture		2					
	Revenues	Temporary Additional Staffing	234	149	207	104			
	Sundry Non Distributable Costs	Emergency Premises Works	8	4	9				
	<b>Total Resources</b>			<b>459</b>	<b>285</b>	<b>270</b>	<b>261</b>	<b>195</b>	<b>122</b>
	<b>Total Service Specific District Development Fund</b>			<b>1,649</b>	<b>1,938</b>	<b>2,151</b>	<b>1,129</b>	<b>212</b>	<b>134</b>
	Transitional Grant		(54)	(54)	(53)				
	New Homes Bonus		(581)	(588)					
	Council Tax Collection	Technical Agreement Contributions	(316)	(200)	(200)	(200)	(200)	(200)	
	Pensions	Deficit Payments			(8)				
			<b>698</b>	<b>1,096</b>	<b>1,890</b>	<b>929</b>	<b>12</b>	<b>(66)</b>	

## INVEST TO SAVE

			Estimate	B/JF from	Revised	Estimate	Estimate	Estimate	Estimate
			2016/17	2016/17	2016/17	2017/18	2018/19	2019/20	2020/21
			£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>Chief Executive</b>	Customer Services	Software prototype			6				
	Civic Offices	Accommodation review			83				
			<b>0</b>	<b>0</b>	<b>89</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Communities</b>	Homelessness	Rental Loans Scheme	Revenue	30		30	30		
	Museum Resilience	Contribution	Revenue			20			
			<b>30</b>	<b>0</b>	<b>50</b>	<b>30</b>	<b>30</b>	<b>0</b>	<b>0</b>
<b>Neighbourhoods</b>	Car Parking	Replacement LED lighting	Capital	50		20	70		
	Car Parking	Termination of contract with NEPP	Revenue		11	26			
	Car Parking	New Car Parks	Capital				40		
	Car Parking	ICT infrastructure	Capital			75			
	Car Parking	Lea Valley pay & display	Capital				15		
	Car Parking	Vere Road Pay & Display	Capital				51		
	Car Parking	Vere Road Pay & Display	Revenue				4		
	Grounds Maintenance	Training	Revenue	2		2			
	North Weald Airfield	Extension to Vehicle Compound	Capital			12			
				<b>52</b>	<b>11</b>	<b>135</b>	<b>180</b>	<b>0</b>	<b>0</b>
<b>Resources</b>	Civic Offices	Alterations to cashiers hall	Revenue	10		10			
	Civic Offices	Reception area structural survey	Capital			15			
	Cashiers	Two payment kiosks	Capital	20		20			
	ICT	Ariel Camera System	Revenue		1	1			
			<b>30</b>	<b>1</b>	<b>46</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
			<b>112</b>	<b>12</b>	<b>320</b>	<b>210</b>	<b>30</b>	<b>0</b>	<b>0</b>